

# Fixed-income investor update

*14 February 2020*



# Forward-looking statements

In order, among other things, to utilise the 'safe harbour' provisions of the US Private Securities Litigation Reform Act 1995, we are providing the following cautionary statement: this document contains certain forward-looking statements with respect to the operations, performance and financial condition of the Group, including, among other things, statements about expected revenues, margins, earnings per share or other financial or other measures. Although we believe our expectations are based on reasonable assumptions, any forward-looking statements, by their very nature, involve risks and uncertainties and may be influenced by factors that could cause actual outcomes and results to be materially different from those predicted. The forward-looking statements reflect knowledge and information available at the date of preparation of this document and AstraZeneca undertakes no obligation to update these forward-looking statements. We identify the forward-looking statements by using the words 'anticipates', 'believes', 'expects', 'intends' and similar expressions in such statements. Important factors that could cause actual results to differ materially from those contained in forward-looking statements, certain of which are beyond our control, include, among other things: the loss or expiration of, or limitations to, patents, marketing exclusivity or trademarks, or the risk of failure to obtain and enforce patent protection; effects of patent litigation in respect of IP rights; the impact of any delays in the manufacturing, distribution and sale of any of our products; the impact of any failure by third parties to supply materials or services; the risk of failure of outsourcing; the risks associated with manufacturing biologics; the risk that R&D will not yield new products that achieve commercial success; the risk of delay to new product launches; the risk that new products do not perform as we expect; the risk that strategic alliances and acquisitions, including licensing and collaborations, will be unsuccessful; the risks from pressures resulting from generic competition; the impact of competition, price controls and price reductions; the risks associated with developing our business in emerging markets; the risk of illegal trade in our products; the difficulties of obtaining and maintaining regulatory approvals for products; the risk that regulatory approval processes for biosimilars could have an adverse effect on future commercial prospects; the risk of failure to successfully implement planned cost reduction measures through productivity initiatives and restructuring programmes; the risk of failure of critical processes affecting business continuity; economic, regulatory and political pressures to limit or reduce the cost of our products; failure to achieve strategic priorities or to meet targets or expectations; the risk of substantial adverse litigation/government investigation claims and insufficient insurance coverage; the risk of substantial product liability claims; the risk of failure to adhere to applicable laws, rules and regulations; the risk of failure to adhere to applicable laws, rules and regulations relating to anti-competitive behaviour; the impact of increasing implementation and enforcement of more stringent anti-bribery and anti-corruption legislation; taxation risks; exchange rate fluctuations; the risk of an adverse impact of a sustained economic downturn; political and socio-economic conditions; the risk of environmental liabilities; the risk of occupational health and safety liabilities; the risk associated with pensions liabilities; the impact of failing to attract and retain key personnel and to successfully engage with our employees; the risk of misuse of social medial platforms and new technology; and the risk of failure of information technology and cybercrime. Nothing in this presentation / webcast should be construed as a profit forecast.



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## Non-GAAP measures

This presentation contains financial measures that are not calculated in accordance with generally accepted accounting principles (“GAAP”). These non-GAAP financial measures include net debt as well as our core financial measures and constant exchange rate (CER) growth rates. Non-GAAP measures included in this presentation should be considered in addition to, but not as substitutes for, the information we prepare in accordance with GAAP and as a result should be reviewed in conjunction with our financial statements. We provide reconciliations on slides 38 and 39 in the Appendix to this presentation between our non-GAAP financial measures and the respective most directly comparable financial measure calculated and presented in accordance with GAAP. However, the Company presents Core EPS guidance only at CER. It is unable to provide guidance on a Reported/GAAP basis because the Company cannot reliably forecast material elements of the Reported/GAAP result, including the fair value adjustments arising on acquisition-related liabilities, intangible asset impairment charges and legal settlement provisions.



# Key messages

Continued strong top-line growth

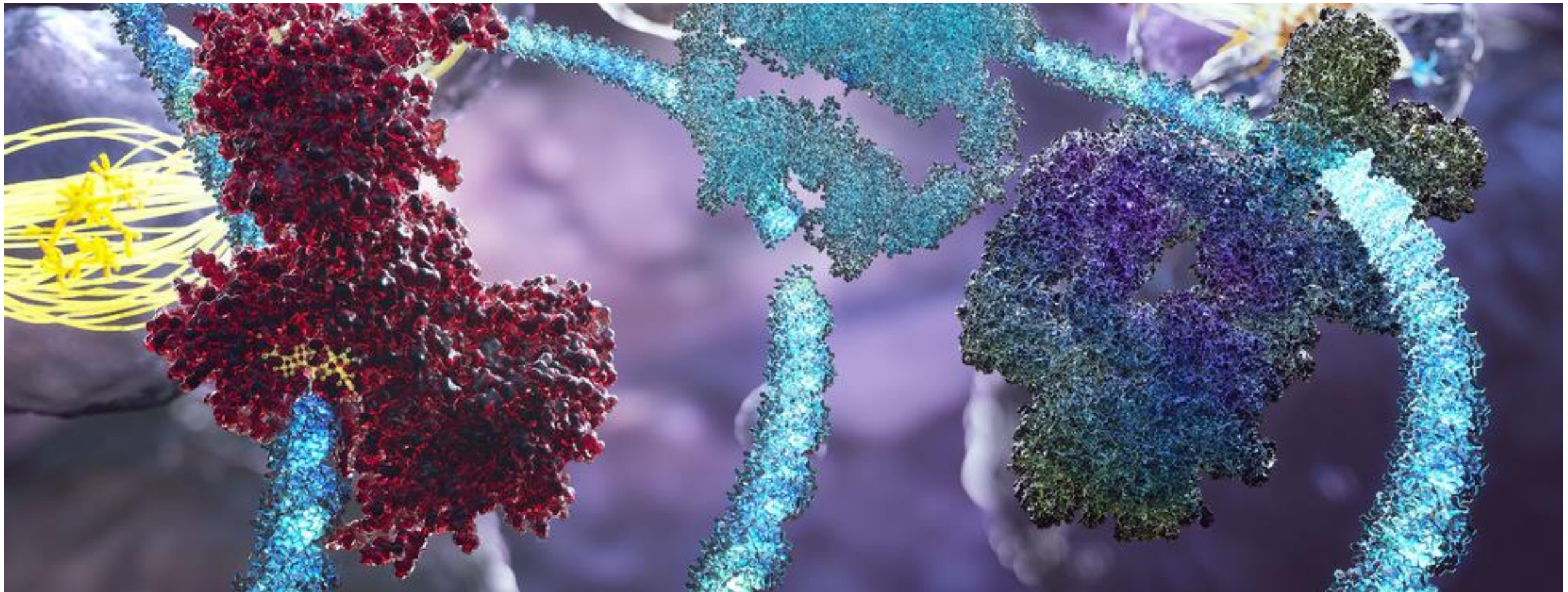
Set for operating leverage and cash generation

Maintaining innovation and pipeline delivery

Financial priorities on track

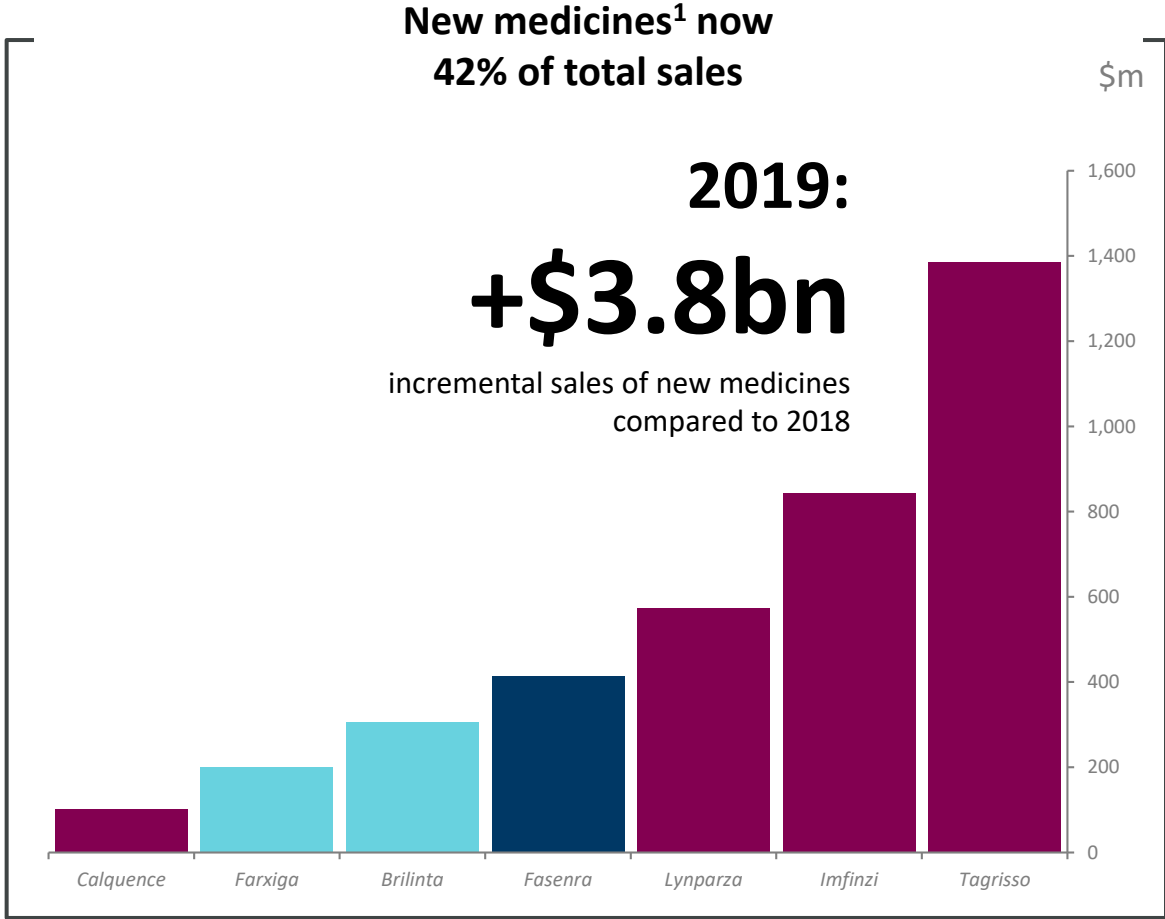
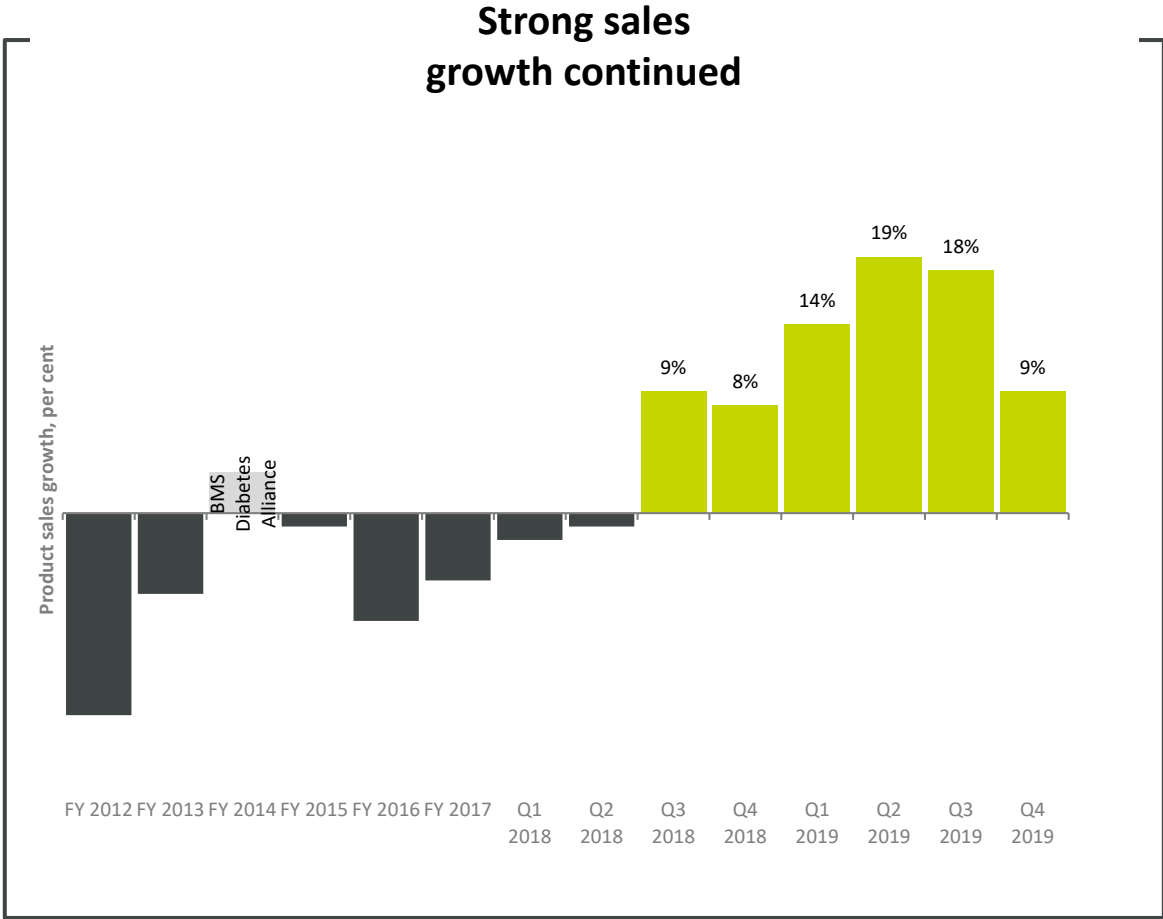


## Business update



# 2019: sales showed persistent growth

15% sales growth; new medicines up by 62%



Changes at CER.

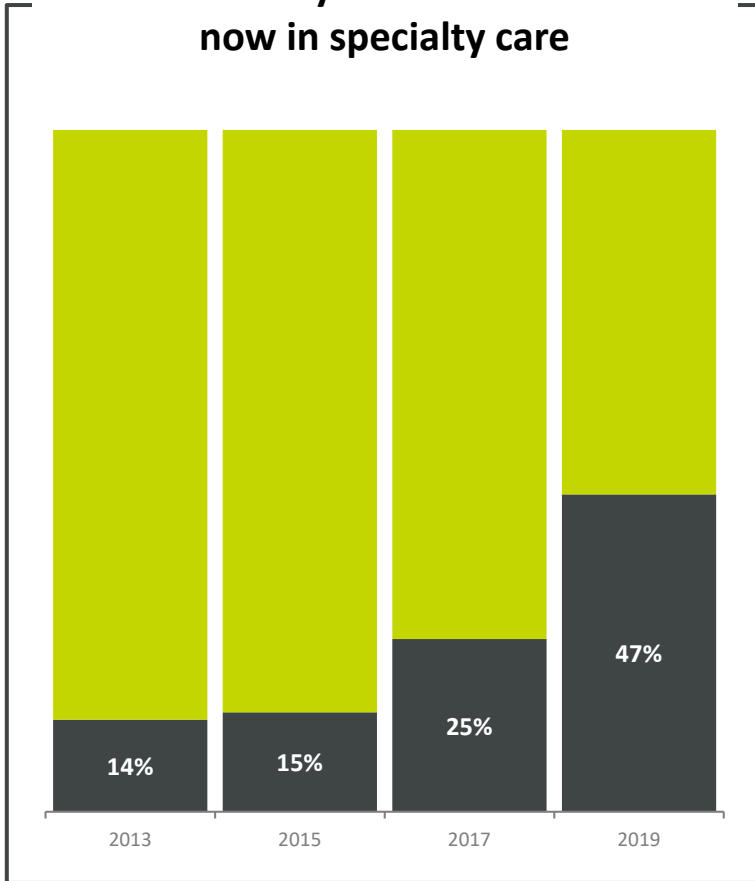
**Oncology** **New CVRM** **Respiratory**  
 1. Tagrisso, Imfinzi, Lynparza, Calquence, Farxiga, Brilinta, Lokelma, Fasenra, Bevespi and Breztri; not all displayed.  
 Absolute values at CER.



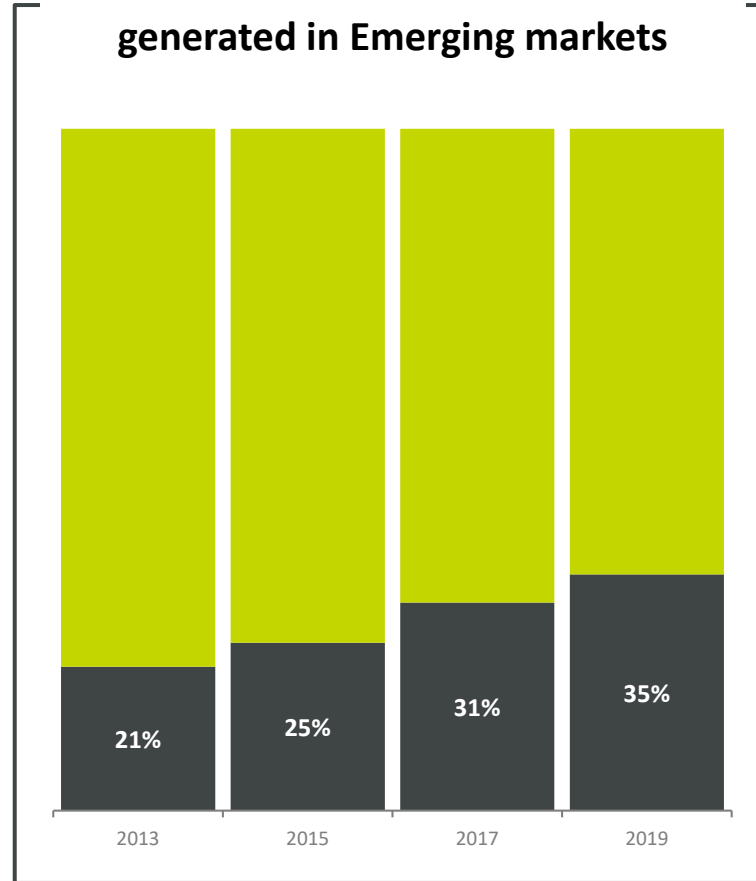
# AstraZeneca

## Increasingly balanced and diversified company

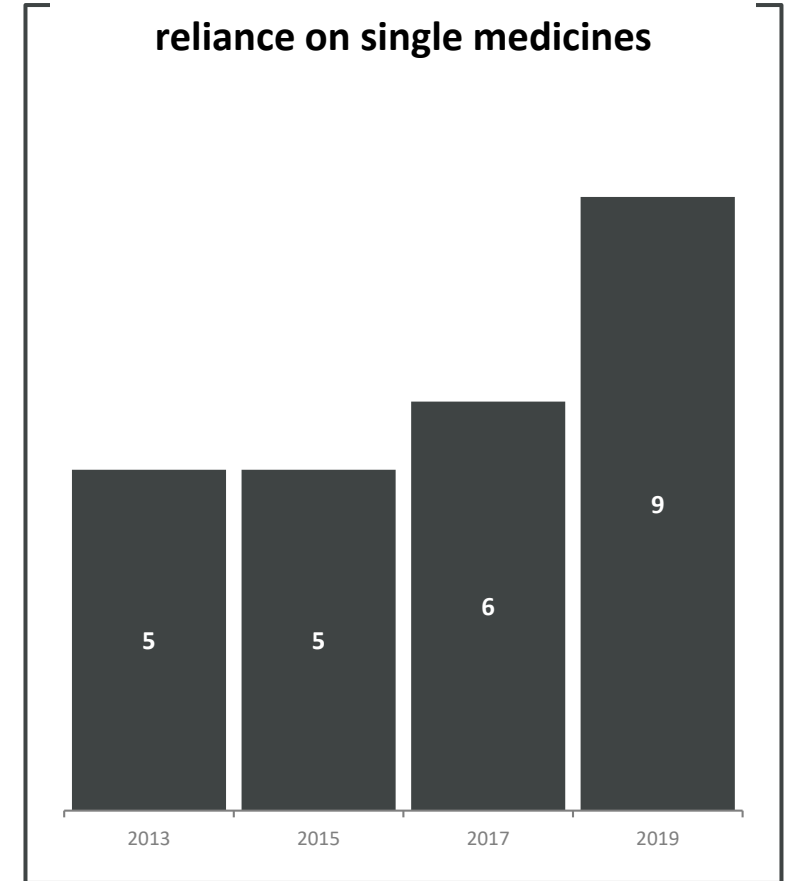
Nearly half of sales now in specialty care



More than one third of sales generated in Emerging markets



Nine blockbusters: reduced reliance on single medicines







Speciality care **Primary care**  
Specialty-care medicines comprise Oncology, *Brilinta*, *Lokelma* and *Fasenra*.  
Per cent of sales at actual exchange rates.

Emerging markets **Established markets**  
Per cent of sales at actual exchange rates.

Blockbuster medicines are medicines with sales at \$1bn or above.  
2013: *Crestor*, *Nexium*, *Symbicort*, *Seroquel* and *Synagis*. 2019: *Tagrisso*,  
*Symbicort*, *Brilinta*, *Farxiga*, *Imfinzi*, *Pulmicort*, *Crestor* and *Lynparza*.



# 2019: double-digit growth in all therapy areas, EMs<sup>1</sup>

	Q4 2019 \$m	change %	ratio %	2019 \$m	change %	ratio %
<b>Product sales</b>	6,250	9	100	23,565	15	100
 <b>Oncology</b>	2,274	29	36	8,667	47	37
 <b>New CVRM</b>	1,168	7	19	4,376	12	19
 <b>Respiratory</b>	1,537	14	25	5,391	13	23
<b>Other medicines</b>	1,271	(16)	20	5,131	(13)	22
 <b>Emerging markets</b>	2,091	20	33	8,165	24	35
<i>- EMs ex China</i>	902	11	14	3,285	12	14
<i>- China</i>	1,189	28	19	4,880	35	21

1. Emerging markets.

Absolute values at actual exchange rates; changes at CER.

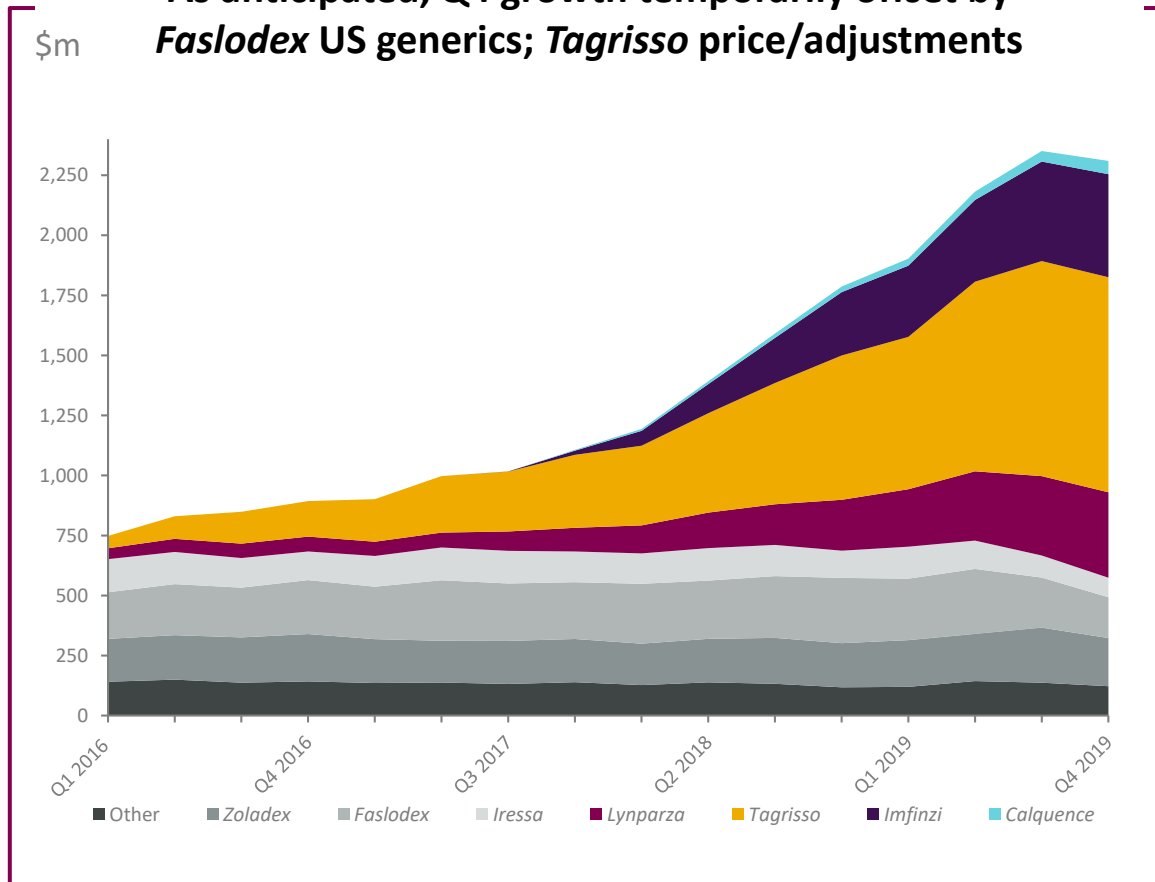




# Oncology: 47% sales growth in 2019; annualising ~\$9bn

2020 is anticipated to be another year of significant growth in sales

As anticipated, Q4 growth temporarily offset by *Faslodex* US generics; *Tagrisso* price/adjustments



New medicines *Tagrisso*, *Imfinzi*, *Lynparza* and *Calquence* added \$2.9bn in 2019

- **Tagrisso**: global expansion in 1st-line use continued
- **Imfinzi**: US growth eased; ex-US continued to expand
- **Lynparza**: now blockbuster status; global PARP<sup>1</sup> leadership
- **Calquence**: extensive US use in MCL<sup>2</sup>; strong launch in CLL
- **Faslodex**: fast US erosion after loss of exclusivity

**Growth in new medicines in Q4 2019:  
+58% year-on-year; +3% sequentially**

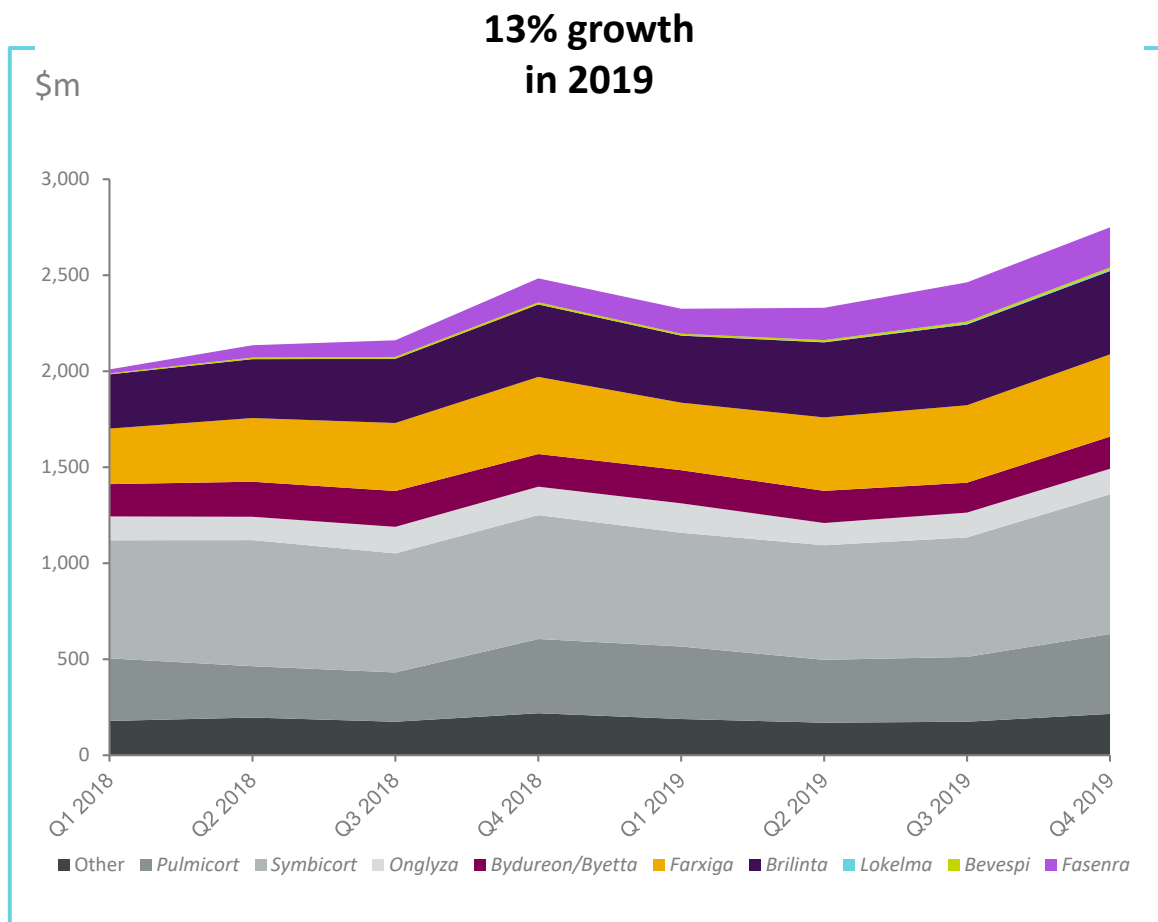
Absolute values and changes at CER and for 2019, unless otherwise stated.

1. Poly-ADP ribose polymerase (inhibitor).  
2. Mantle cell lymphoma.



# BioPharmaceuticals: New CVRM and Respiratory

## Increasing growth across all major medicines



### Solid franchises with strong growth in 2019

- **Farxiga**: strong position in growing class; unique CV data, including in HF
- **Brilinta**: global growth continued
- **Fasenra**: strong US, EU and Japan launches; new-patient market leader of novel biologics in severe asthma
- **Symbicort/Pulmicort**: solid, growing inhaled respiratory business
- **Breztri**: launched in Japan
- **Lokelma**: launched in EU, US; US leader in new patients

Other include *Symlyn*, *Qtern* in New CVRM and *Daliresp*, *Bricanyl*, *Nebula*, *Duaklir*, *Eklira/Tudorza*, *Bevespi* and a number of smaller medicines in Respiratory.

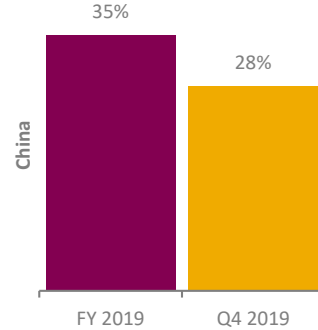
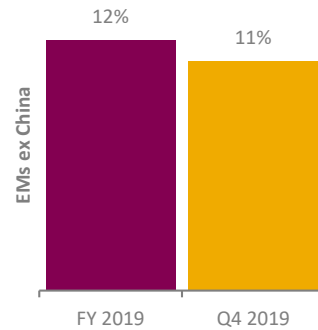
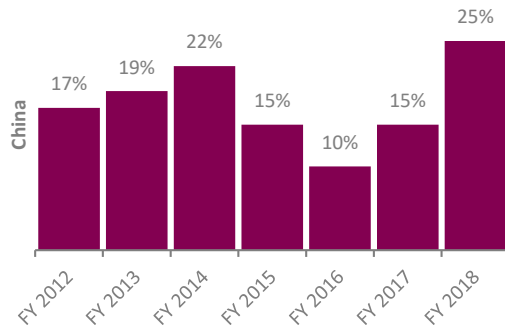
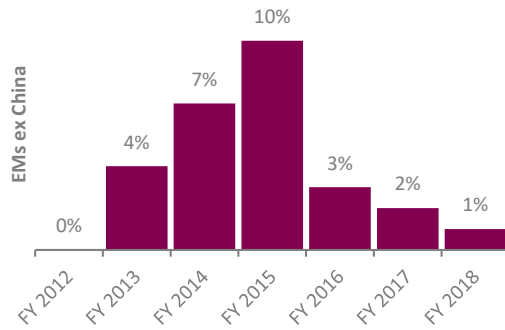
Absolute values and changes at CER and for 2019, unless otherwise stated.



# Emerging markets

## Broad performance from diverse portfolio of countries

**Total EMs +24% - ex-China EMs +12% - China +35%**  
**Diversified growth: AP<sup>1</sup> +10% - MEA<sup>2</sup> +8% - LA<sup>3</sup> +16% - Russia +40%**



**Sales continued to grow ahead of the long-term ambition of mid to high single-digit growth**

- **New medicines +84%**  
23% of total sales; \$0.9bn<sup>4</sup> in incremental sales
- **Therapy areas**  
Oncology +52%: *Tagrisso* (\$762m)  
New CVRM +41%: *Forxiga* (+48%); *Brilinta* (+49%)  
Respiratory +27%: *Pulmicort* (+24%, \$1,190m); *Symbicort* (+17%, \$547m)
- **2019 China NRDL additions**  
*Tagrisso* 2nd-line use added at the beginning of the year  
*Kombiglyze* added and *Symbicort*, *Nexium* restrictions lifted  
*Lynparza*, *Forxiga* and roxadustat added from January 2020

1. Asia Pacific 2. Middle East, Africa and other 3. Latin America.

Absolute values at actual exchange rates; changes at CER and for 2019, unless otherwise stated.

4. Absolute value at CER.



# 2020 guidance confirms strong operating leverage

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## Total revenue

Increase by a high single-digit to a low double-digit percentage<sup>1</sup>

## Core EPS

Increase by a mid- to high-teens percentage<sup>1</sup>

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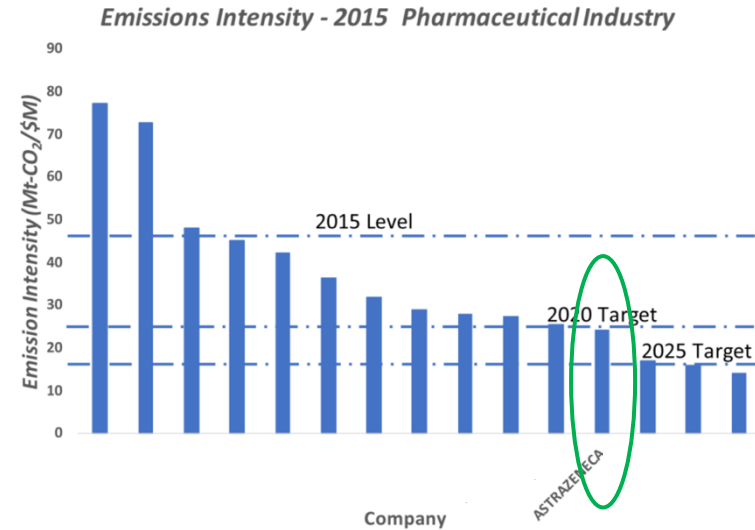
1. Depending on the impact of the Covid-19 epidemic.

All guidance assumes an unfavourable impact from China lasting up to a few months as a result of the recent novel coronavirus (Covid-19) outbreak. The Company will monitor closely the development of the epidemic and anticipates providing an update at the time of the Q1 2020 results. Guidance at CER.



# Ambition Zero Carbon

- AstraZeneca aims to eliminate CO<sub>2</sub> emissions by 2025 and become carbon negative by 2030
- \$1bn programme will include the launch of next-generation respiratory inhalers and a wide range of energy initiatives to reduce climate impact to zero
- AstraZeneca has joined the Sustainable Markets Council to drive climate policy change
- Reforestation plans for 50 million trees



Source: L. Belkhir, A. Elmeligi, 2018. Carbon footprint of the global pharmaceutical industry and relative impact of its major players. *Journal of Cleaner Production* 214 (2019) 185-194.  
<https://doi.org/10.1016/j.jclepro.2018.11.204>.  
Mt-CO<sub>2</sub> = metric tons of carbon dioxide.



# 2019: another year of very significant news flow

## Positive pipeline progression supports sustainable growth

<b>Forxiga</b> T1D <sup>1</sup> approval (EU)	<b>Forxiga</b> T1D approval (JP)	<b>Qternmet XR</b> T2D approval (US)	<b>Lynparza</b> breast cancer approval (EU)	<b>Lynparza</b> OC 1L (SOLO-1) approval (EU)
<b>Breztri</b> COPD approval (JP)	<b>Bevespi</b> COPD approval (JP)	<b>Lynparza</b> OC 1L (SOLO-1) approval (JP)	<b>Forxiga</b> T2D CVOT approval (EU)	<b>Tagrisso</b> NSCLC 1L approval (CN)
<b>roxadustat</b> anaemia CKD approval (CN)	<b>Fasenra</b> asthma (pen) approval (US)	<b>Qtrilmet</b> T2D approval (EU)	<b>Farxiga</b> T2D CVOT approval (US)	<b>Calquence</b> CLL front line approval (US)
<b>Calquence</b> CLL relapsed/refractory approval (US)	<b>Lynparza</b> OC 1L (SOLO-1) approval (CN)	<b>Enhertu</b> breast cancer 3L approval (US)	<b>Imfinzi</b> unr. SIII NSCLC approval (CN)	<b>Breztri</b> COPD approval (CN)
<b>Lynparza</b> panc. cancer 1L approval (US)	<b>nirsevimab</b> CMV <sup>2</sup> PRIME designation (EU)	<b>nirsevimab</b> CMV breakthrough designation (US)	<b>Fasenra</b> HES <sup>3</sup> orphan designation (US)	<b>saracatinib</b> IPF <sup>5</sup> orphan designation (US)
<b>Lynparza</b> pancreatic cancer Phase III pos.	<b>Brilinta</b> CAD/T2D Phase III pos.	<b>selumetinib</b> NF1 breakthrough designation (US)	<b>Calquence</b> CLL relapsed/refractory Phase III pos.	<b>Enhertu</b> breast cancer 3L Reg. Phase II pos.
<b>Imfinzi</b> SCLC Phase III pos.	<b>Calquence</b> CLL front line Phase III pos.	<b>roxadustat</b> anaemia from CKD Phase III safety	<b>Lynparza</b> prostate cancer 2L Phase III pos.	<b>Tagrisso</b> NSCLC Phase III pos. (OS)
<b>Lynparza</b> OC 1L (PAOLA-1) Phase III pos.	<b>Farxiga</b> HF Phase III pos.	<b>Calquence</b> CLL breakthrough designation (US)	<b>Fasenra</b> EoE <sup>4</sup> orphan designation (US)	<b>anifrolumab</b> lupus (SLE) Phase III pos.
<b>Imfinzi +/- treme</b> NSCLC 1L (POSEIDON) (PFS) Phase III pos.	<b>Breztri</b> COPD (ETHOS) Phase III pos.	<b>Enhertu</b> breast cancer Priority Review (US)	<b>Imfinzi</b> SCLC Priority Review (US)	<b>selumetinib</b> NF1 Priority Review (US)
<b>Farxiga</b> T1D CRL <sup>6</sup> (US)	<b>PT010</b> COPD CRL (US)	<b>Imfinzi + treme</b> NSCLC 1L (NEPTUNE) Phase III neg.		

21

Approvals of new medicines or life-cycle management indications

24

Data, regulatory designations

3




Unfavourable outcomes

1. Type-1 diabetes 2. Lower respiratory tract infection caused by cytomegalovirus 3. Hypereosinophilic syndrome 4. Eosinophilic oesophagitis 5. Idiopathic pulmonary fibrosis 6. Complete response letter. Indications used above are not complete indications as per medicine label. Analysis based on stock-exchange announcements published on astrazeneca.com.



# Late-stage pipeline events in the 2020-2021 timeframe

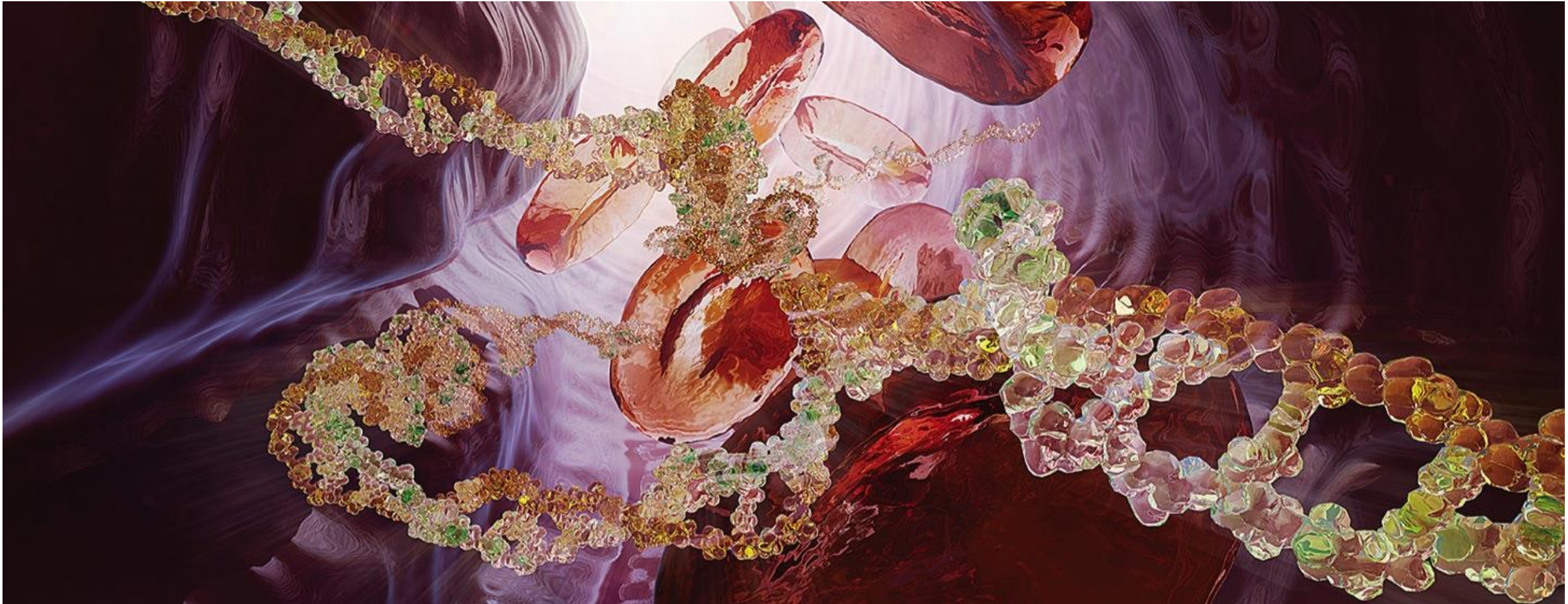
## Busy news flow continues; underpinning consistent sales growth

	H1 2020	H2 2020	2021
 <b>Regulatory decision</b>	<p><b>Imfinzi</b> - SCLC (ED) (US)  <b>Lynparza</b>                      - OC (1L) (PAOLA-1) (US)                      - breast cancer (BRCAm) (CN)                      - prostate cancer (2L) (US)  <b>Enhertu</b> - breast cancer (3L, HER2+) (JP)  <b>selumetinib</b> - NF1 (US)</p> <p><b>Forxiga/Farxiga</b>                      - T2D CVOT (CN)                      - HF CVOT (US)  <b>Lokelma</b> - hyperkalaemia (JP)  <b>Bevespi</b> - COPD (CN)</p>	<p><b>Imfinzi</b> - SCLC (ED) (EU, JP)  <b>Lynparza</b>                      - OC (1L) (PAOLA-1) (EU)                      - pancreatic cancer (1L, BRCAm) (EU)                      - prostate cancer (2L) (EU)  <b>Calquence</b> - CLL (EU)</p> <p><b>Forxiga</b> - HF CVOT (EU, JP, CN)  <b>Brilinta/Brilique</b> - CAD/T2D CVOT (US, EU)  <b>roxadustat</b> - anaemia from CKD (US)  <b>Symbicort</b> - mild asthma (CN)  <b>PT010</b> - COPD (US, EU)</p>	<p><b>Calquence</b> - CLL (JP)</p>
 <b>Regulatory submission and/or acceptance</b>	<p><b>Imfinzi +/- treme</b>                      - bladder cancer (1L) (DANUBE)                      - head &amp; neck cancer (1L)  <b>Enhertu</b> - gastric cancer (HER2+)  <b>selumetinib</b> - NF1 (EU)</p> <p><b>Brilinta</b> - stroke (THALES)</p> <p><b>Symbicort</b> - mild asthma (EU)</p>	<p><b>Imfinzi</b> - SCLC (ED) (CN)  <b>Lynparza</b> - OC (3L, BRCAm) (US)  <b>Enhertu</b> - breast cancer (3L, HER2+) (EU)</p> <p><b>anifrolumab</b> - lupus (SLE<sup>2</sup>)</p>	<p><b>Imfinzi</b> - neo-adjuvant NSCLC; unresectable, Stage III NSCLC (PACIFIC-2); adjuvant NSCLC; HCC (locoregional)  <b>Imfinzi +/- treme</b>                      - HCC (1L)                      - NSCLC (1L) (POSEIDON)  <b>Lynparza</b> - adjuvant breast cancer; prostate cancer (1L, castration-resistant)  <b>Lynparza + cediranib</b> - OC (2L)  <b>Enhertu</b> - breast cancer (3L, HER2+) (Phase III)  <b>Farxiga</b> - CKD  <b>Fasenra</b> - nasal polyposis  <b>PT027</b> - asthma  <b>tezepelumab</b> - severe asthma</p>
 <b>Key Phase III data readouts</b>	<p><b>Imfinzi +/- treme</b>                      - bladder cancer (1L) (DANUBE)                      - head &amp; neck cancer (1L)  <b>Lynparza + cediranib</b> - OC (2L)</p>	<p><b>Imfinzi</b>                      - neo-adjuvant NSCLC                      - unresectable, Stage III NSCLC (PACIFIC-2)  <b>Imfinzi +/- treme</b> - HCC (1L)</p> <p><b>Fasenra</b> - nasal polyposis  <b>PT027</b> - asthma  <b>tezepelumab</b> - severe asthma</p>	<p><b>Imfinzi</b> - adjuvant NSCLC; HCC (locoregional)  <b>Imfinzi +/- treme</b>                      - SCLC (LD<sup>1</sup>)                      - NSCLC (1L) (POSEIDON) (OS)  <b>Lynparza</b> - adjuvant breast cancer; prostate cancer (1L, castration-resistant)  <b>Enhertu</b> - breast cancer (3L, HER2+) (Phase III); breast cancer (2L, HER2+); breast cancer (HER2 low)  <b>Farxiga</b> - CKD  <b>roxadustat</b> - anaemia from myelodysplastic syndrome</p>

1. Limited-disease stage.  
 Status as of 14 February 2020.



# Financial update





# Reported profit and loss

	2019 \$m	change %	% total revenue	Q4 2019 \$m	change %	% total revenue
Product sales	23,565	15	97	6,250	9	94
Collaboration revenue	819	(20)	3	414	(36)	6
Total revenue	24,384	13	100	6,664	5	100
Gross margin	79.1%	2.1 pp <sup>2</sup>		78.0%	5.1 pp	
Operating expenses <sup>1</sup>	18,080	14	74	5,209	12	78
- R&D expenses	6,059	5	25	2,091	5	31
- SG&A expenses	11,682	20	48	3,026	18	45
Other operating income	1,541	(38)	6	500	(50)	8
Operating profit	2,924	(16)	12	577	(56)	9
Tax rate	21%			-15%		
EPS	\$1.03	(44)		\$0.24	(78)	

1. Includes distribution expenses 2. Percentage points.

Absolute values at actual exchange rates; changes at CER.

Gross margin reflects gross profit derived from product sales, divided by product sales.



# Core profit and loss

	2019 \$m	change %	% total revenue	Q4 2019 \$m	change %	% total revenue
Product sales	23,565	15	97	6,250	9	94
Collaboration revenue	819	(20)	3	414	(36)	6
Total revenue	24,384	13	100	6,664	5	100
Gross margin	79.8%	(0.2) pp		77.5%	(2.4) pp	
Operating expenses <sup>1</sup>	14,748	7	60	4,211	7	63
- R&D expenses	5,320	4	22	1,494	4	22
- SG&A expenses	9,089	8	37	2,625	9	39
Other operating income	1,561	(26)	6	501	(50)	8
Operating profit	6,436	13	26	1,545	(33)	23
Tax rate	20%			15%		
EPS	\$3.50	-		\$0.89	(46)	

1. Includes distribution expenses.

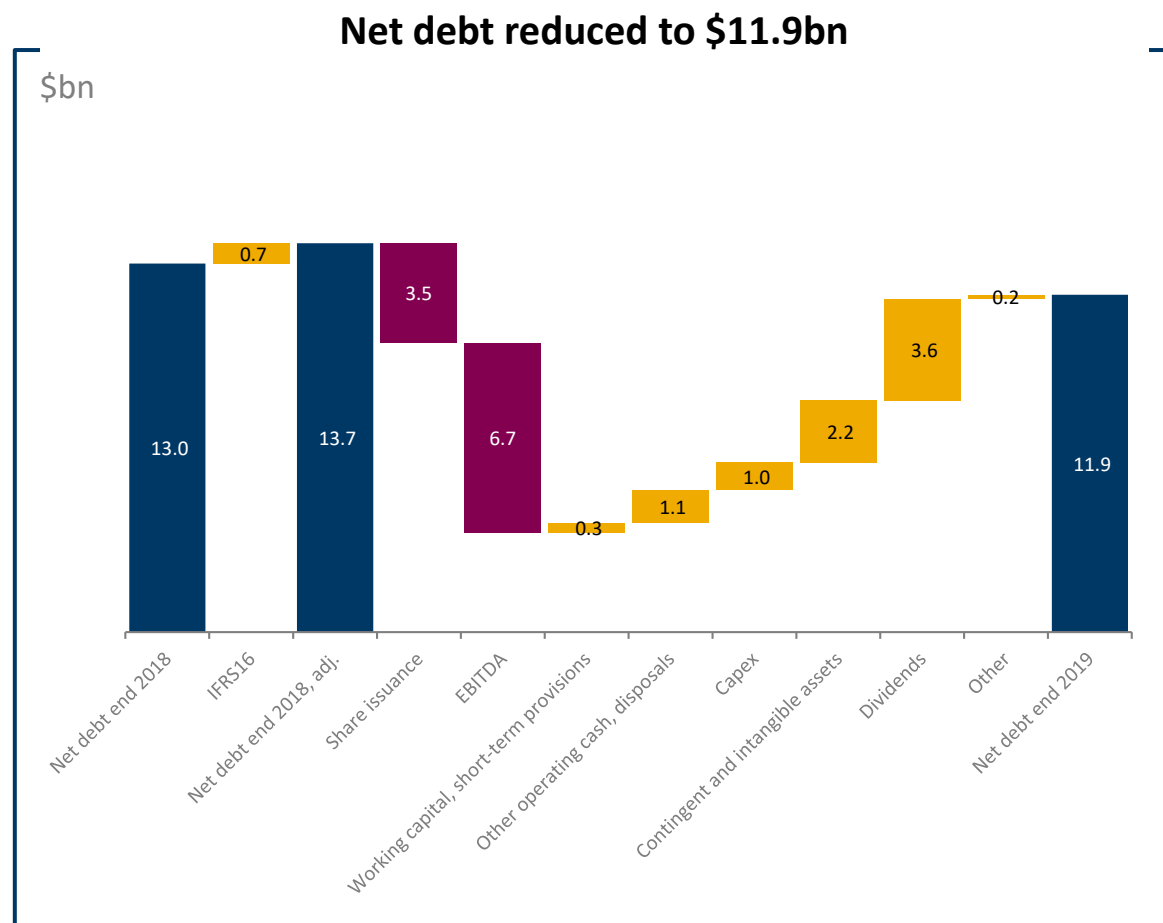
Absolute values at actual exchange rates; changes at CER.

Gross margin reflects gross profit derived from product sales, divided by product sales.



# Cash flow

## 13% improvement in operating cash flow



### Cash-flow headlines 2019 versus 2018

- Net cash from operating activities**  
 \$2,969m versus \$2,618m  
 Improved 'organic' profit  
 Lower disposals  
 Improvements in working capital  
 Higher taxes paid
- Cash before financing activities**  
 \$2,312m versus \$3,581m  
 Higher one-off payments for past business development agreements  
 Purchase of intangible assets, including *Enhertu*

**Net debt: \$11,904m**  
**EBITDA: \$6,686m**

Absolute values at actual exchange rates.

Memo: AstraZeneca credit ratings - Moody's: short-term rating P-2, long-term rating A3, outlook stable. Standard & Poor's: short-term rating A-2, long-term rating BBB+, outlook stable.



# Finance priorities

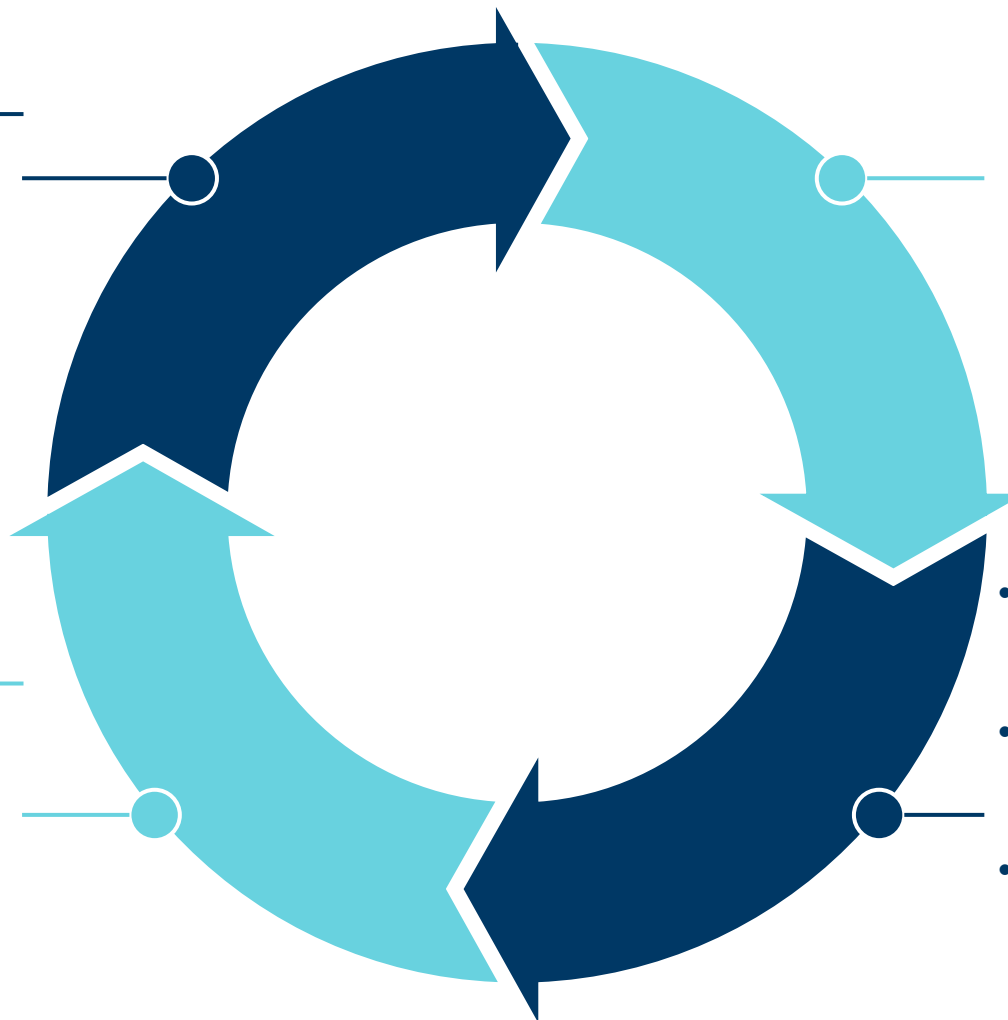
## FY results supportive

### Deleveraging / dividend growth

- As cash flow improves, deleveraging and progressive dividend policy

### Cash-flow growth

- 2019: slight improvement in cash flow from operating activities
- 2020: anticipate further improvement in cash flow from operating activities



### Revenue growth

**+13%**

growth in total revenue in 2019

### Operating leverage

- **60%** ratio of core operating expenses to total revenue (from **64%** in 2018)
- **13%** growth in core operating profit, after ~2%-point *Epanova* impact
- **26%** core operating profit margin despite large reduction in collaboration revenue and other operating income



# Net debt position

	31-Dec-19	31-Dec-18
	\$m	\$m
Gross debt	(18,227)	(19,113)
Cash & cash equivalents	5,369	4,831
Other investments	911	895
Net derivative financial instruments	43	384
<b>Closing net debt<sup>1</sup></b>	<b>(11,904)</b>	<b>(13,003)</b>
IFRS 16 lease adjustment		(720)
<b>Adjusted closing net debt</b>		<b>(13,723)</b>

1. Net debt is a non-GAAP measure. The equivalent GAAP measure to net debt is 'liabilities arising from financing activities' which excludes the amounts for cash and overdrafts, other investments and non-financing derivatives shown above and includes the Acerta put option liability of \$2.1bn shown in non-current other payables. Further details are available in our FY results announcement published on 14 February 2020.

2. Adjusted to reflect IFRS 16 impact. IFRS 16 is effective for accounting periods beginning on or after 1 January 2019. Initial adoption resulted in the recognition of right-of-use assets of \$722m and lease liabilities of \$720m. The weighted average incremental borrowing rate applied to the lease liabilities on 1 January 2019 was 3%.



# Liquidity, debt and rating summary

- Strong liquidity at 31 December 2019
  - Group cash and investments of \$6.3bn
  - Undrawn \$4.1bn committed bank facilities (\$3.4bn of which mature in 2022)
- Access to diverse sources of funding through US and European debt programme, USCP programme

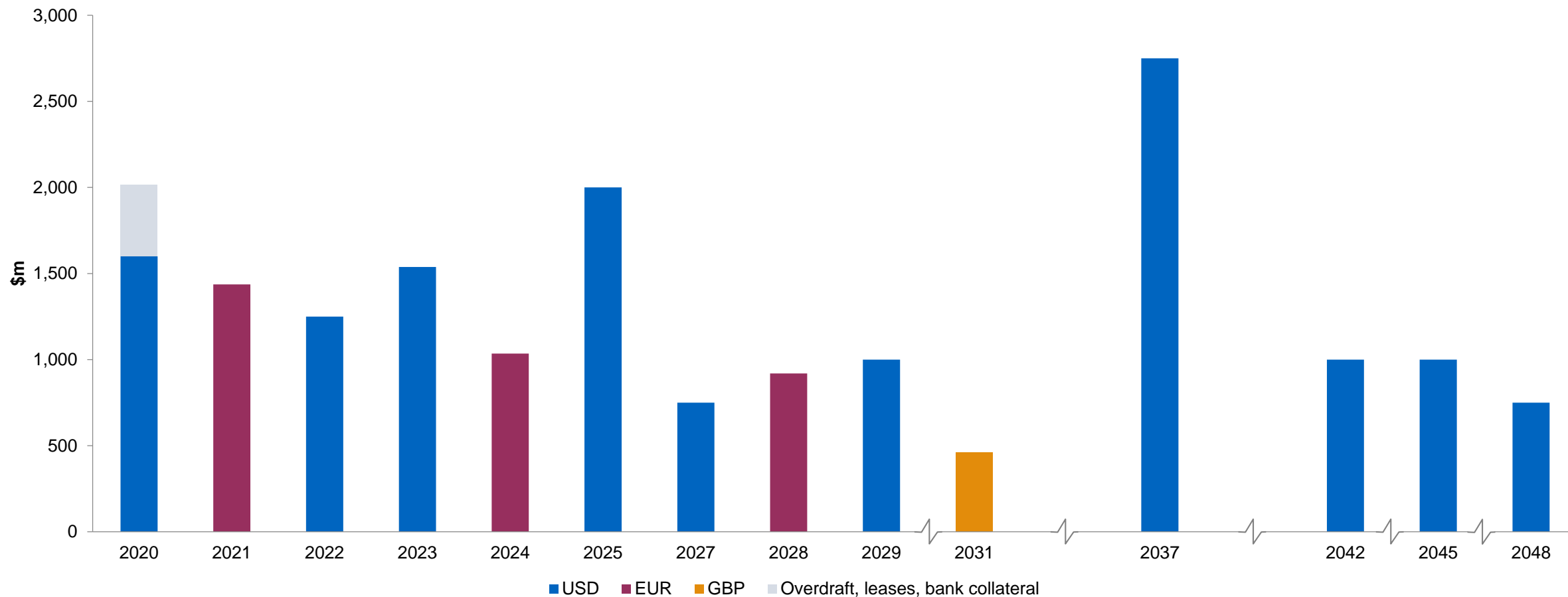
Programme	Last Updated	Valid to	Limit	Rating (Moody's / S&P)	Utilisation as at 31/12/2019 <sup>1</sup>
SEC Shelf Registration Statement	Nov-19	Nov-22	Unlimited	A3 / BBB+	USD 13.4bn
Euro Medium Term Note Programme	Jun-19	Jun-20	USD 10bn	A3 / BBB+	USD 3.8bn
US Commercial Paper	N/A	N/A	USD 15bn	A-2 / P-2	None

- The Board continues to target a strong, investment-grade credit rating
- The Company is currently rated as:
  - Moody's: A3 Stable outlook / P2
  - Standard & Poor's: BBB+ Stable outlook / A2



# Smooth bond maturity profile with ten-year average life

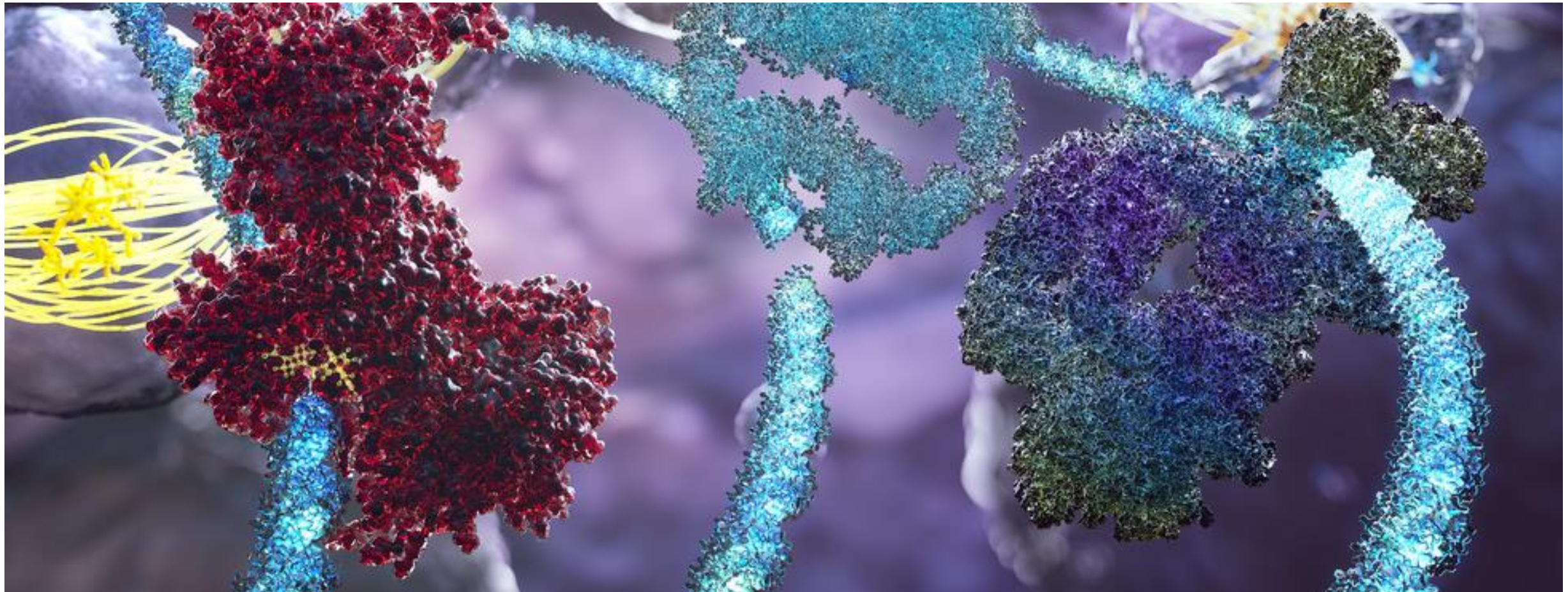
## Debt Maturity Profile at 31 December 2019 <sup>1</sup>



1. Notional bond values. FX converted at 31 December 2019 spot rates (USD/EUR 0.8699; USD/GBP 0.7614). Current portion of leases of \$188m are included in 2020, whilst non-current Leases of \$487m have been excluded from the chart.



# Summary





# Key messages

Continued strong top-line growth

Set for operating leverage and cash generation

Maintaining innovation and pipeline delivery

Financial priorities on track



# Fixed-income investor update

*14 February 2020*



# Appendix



# Geographic growth

Strong performance in all major regions



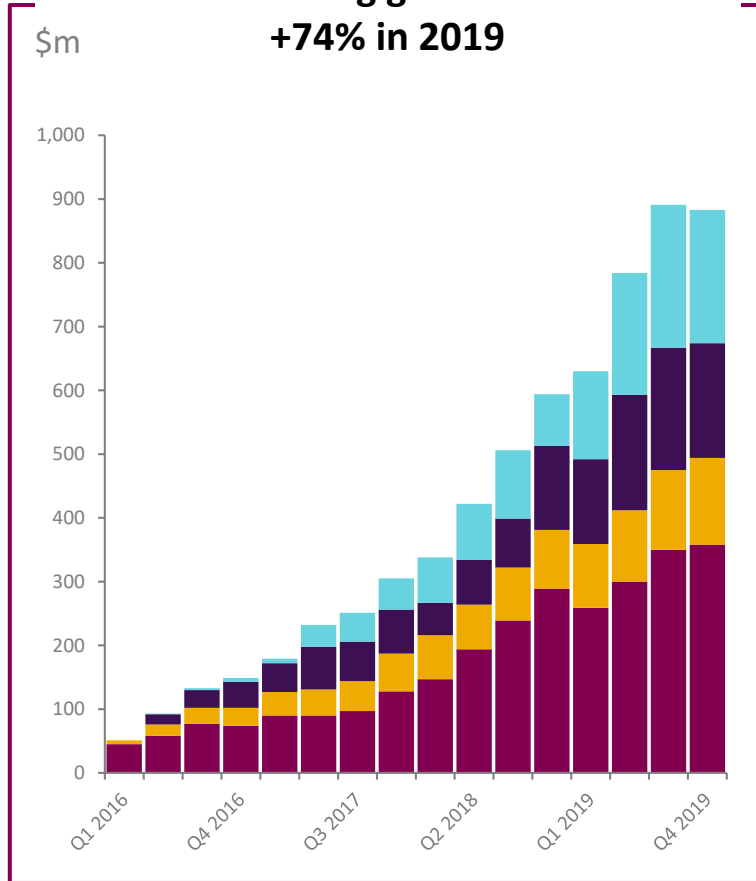
FY 2019 Regional Product Sales as reported  
Growth rates for FY 2019 vs FY 2018 at CER



# Lung cancer: *Tagrisso*

1st-line standard of care in US, JP; reimbursements underway elsewhere

**Strong growth  
+74% in 2019**



US Europe Established Rest of World (RoW) Emerging markets

Absolute values at actual exchange rates; changes at CER and for 2019, unless otherwise stated.

**Approved in 80 countries (1st-line use) and 87 countries (2nd-line use)**

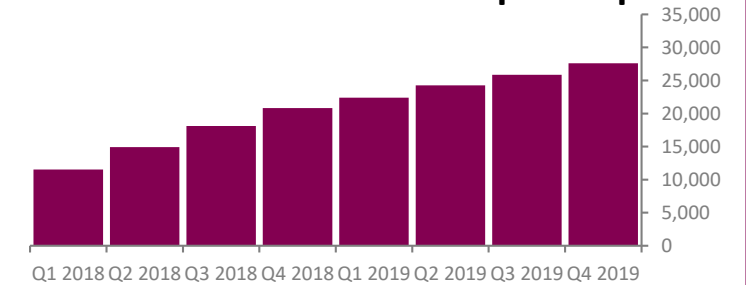
- **US +46%** (40% of total)  
Sequential growth reduced by higher Q3 inventory; Q4 GtN<sup>1</sup> adjustments
- **Europe +59%**  
Growth driven by top-4 EU; many reimbursement decisions to come
- **Emerging markets +130%**  
Strong 2nd-line use in many countries, incl. China following the NRDL<sup>2</sup> listing
- **Established RoW +106%**  
Japan: +97%; 15% price cut in Q4 at ¥35bn in sales

1. Gross-to-net.  
2. National Reimbursement Drug List.

only **18** reimbursements out of **80** 1st-line approvals

**1st-line NRDL listing in China anticipated by year-end 2020**

**Increase in US prescriptions**

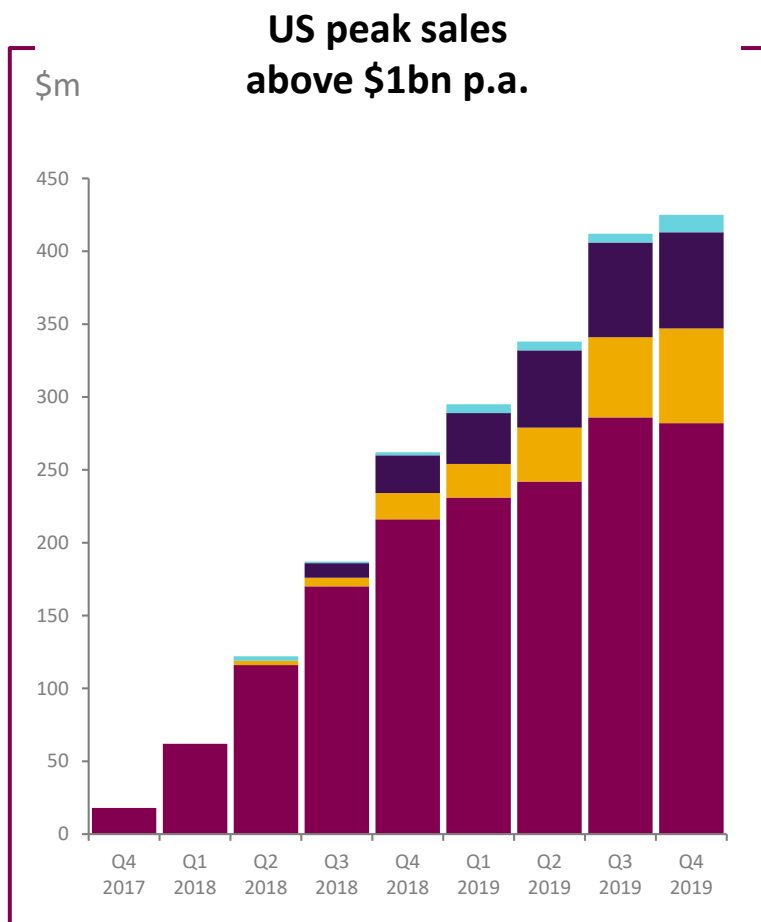


Source: AstraZeneca proprietary market research based on speciality data; total prescriptions per quarter.



# Lung cancer: *Imfinzi*

## Continued expansion in ex-US countries



US Europe Established RoW Emerging markets

Absolute values at actual exchange rates.

### PACIFIC (treatment of unresectable, Stage III NSCLC) becoming new SoC<sup>1</sup>

- **Approved in 61 countries plus 15 countries in bladder cancer<sup>2</sup>**
- **US \$1,041m** (71% of total) unresectable CRT<sup>3</sup> rate ~2/3; ~2/3 adoption post CRT
- **Global use expanding; ex-US \$428m**  
Europe: sales in four of top-5 EU; broader reimbursements in 2020  
Japan: >60% adoption post CRT  
China: approval in December 2019; NRDL listing anticipated from 2021

1. Standard of care.

2. Urothelial carcinoma (bladder cancer); 2nd-line use.

3. Chemoradiotherapy; a combination of chemotherapy and radiotherapy.

### 2020 to provide new growth opportunities

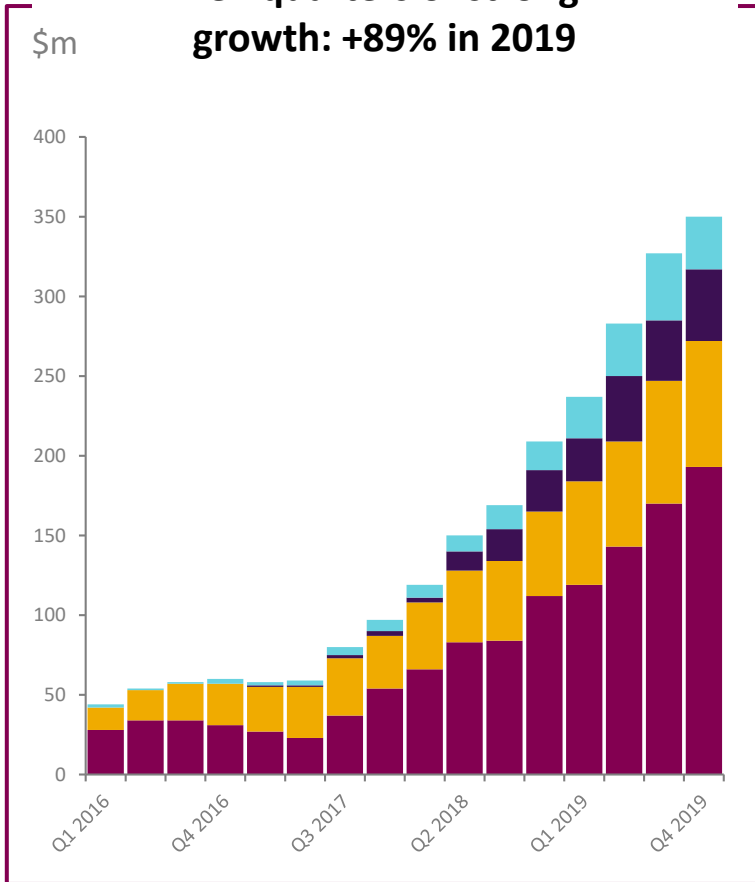
- **PACIFIC opportunities**
  - 1) Increase CRT rates
  - 2) Extend duration of treatment
  - 3) Expand reimbursement to more countries
- **Regulatory decisions for use in SCLC (ED) (US, EU, JP) anticipated in 2020**
- **Phase III data readouts approaching**
  - Head & neck cancer (1L)
  - Bladder cancer (1L) (DANUBE)
  - Unresect., Stage III NSCLC (PACIFIC-2)
  - Liver cancer (1L)



# Lynparza

The leading PARP inhibitor globally; more than 30,000 patients treated

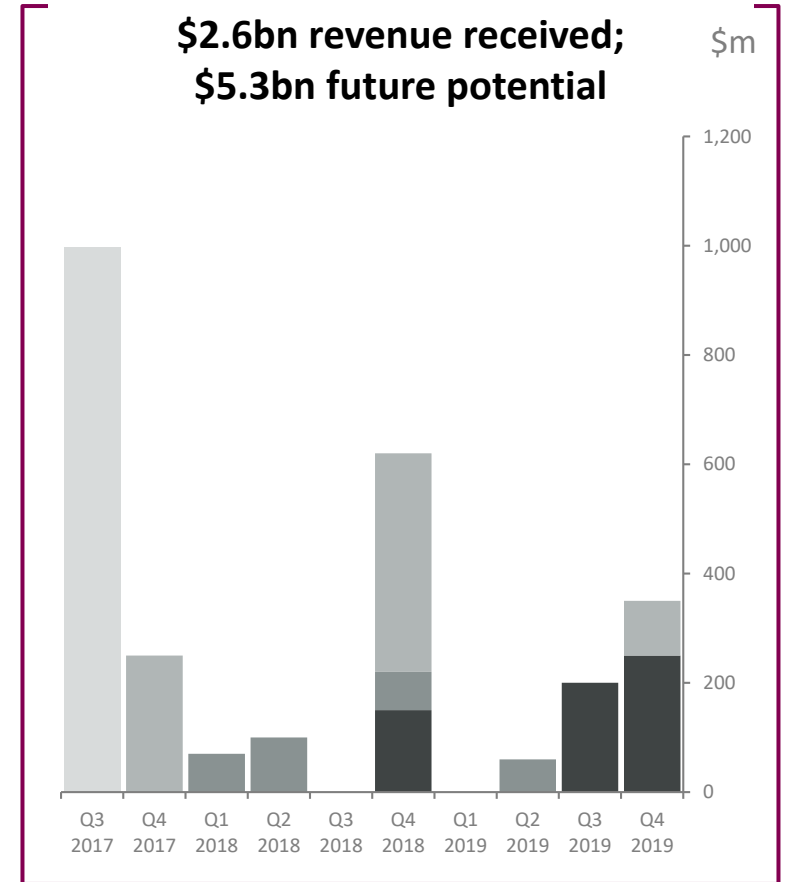
Ten quarters of strong growth: +89% in 2019



Approved in 73 countries (ovarian)  
58 (breast) and 1 (pancreatic cancer)

- **US +81%** (52% of total)  
Growth primarily from use in 1st-line BRCAM ovarian cancer (SOLO-1 trial)
- **Europe +59%**  
Growth mostly from launch in 1st-line BRCAM ovarian cancer (SOLO-1 trial)
- **Emerging markets +177%**  
China: launched in ovarian cancer
- **Established RoW +148%**  
Japan: +167%; fast uptake in ovarian, breast cancer

Merck<sup>1</sup> collaboration:  
\$2.6bn revenue received;  
\$5.3bn future potential



US Europe Established RoW Emerging markets

Absolute values at actual exchange rates; changes at CER and for 2019, unless otherwise stated.

Upfront payment Option payments Regulatory milestones Sales milestones

1. Merck & Co., Inc., Kenilworth, NJ, US, known as MSD outside the US and Canada.

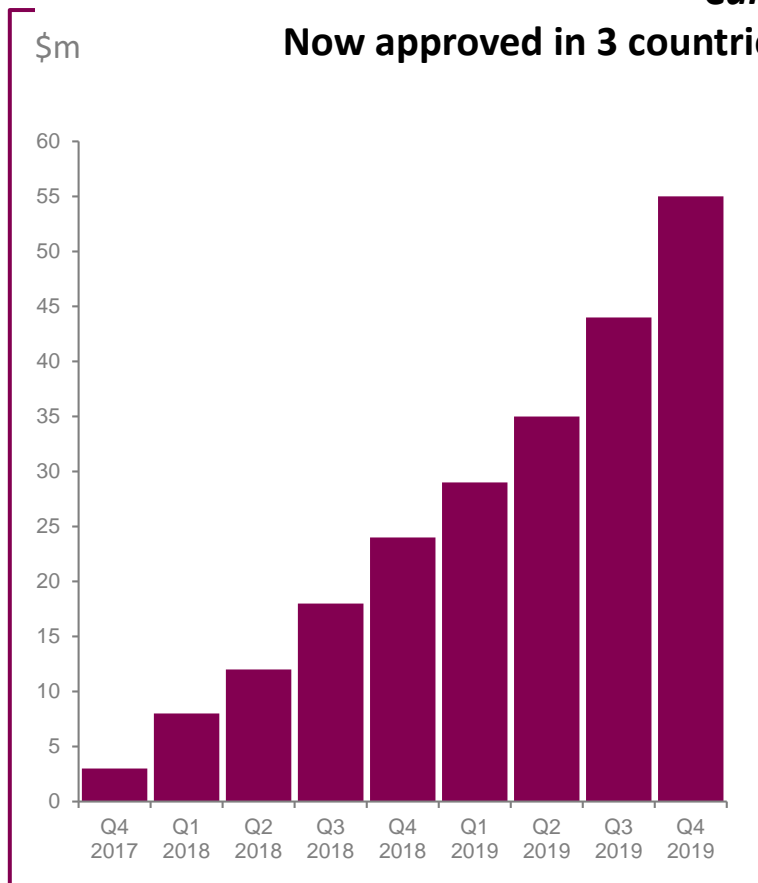


# Oncology: new launch medicines

## Strong launches of *Calquence*, *Enhertu*

### *Calquence*

Now approved in 3 countries (CLL) and 12 countries (MCL)



- **Global \$164m; US \$162m**
- **US CLL**  
Demand from bolus/'warehoused' and de-novo CLL 1st-line patients  
~60% of new-patient starts in CLL from new *Calquence* prescribers
- **US MCL**  
*Calquence* now a widely used BTK<sup>1</sup>-inhibitor in relapsed/refractory MCL

**Global CLL launch to continue in H2 2020 with more regulatory decisions**

### *Enhertu*

(trastuzumab deruxtecan)

- **US approval on 20 December 2019**  
First sales from Daiichi Sankyo to wholesalers on 31 December 2019; \$0.1m booking incurred by AstraZeneca
- **First infusion on 2 January 2020**  
Officially launched on 6 January 2020



Absolute values at actual exchange rates.

1. Bruton's tyrosine kinase.

Source: AstraZeneca proprietary market research.





# 'What's next' in Oncology

## Good progress across Phase I/II

### Oncology

capivasertib (AKT <sup>1</sup> inhibitor) breast, prostate cancers Phase III	Phase III started	monalizumab (NKG2a <sup>6</sup> mAb <sup>7</sup> ) head & neck, colorectal cancers Phase II	Phase III decision
adavosertib (WEE1 <sup>2</sup> inhibitor) solid tumours Phase II		oleclumab (CD73 <sup>8</sup> mAb) lung, pancreatic cancers Phase II	
ceralasertib (ATR <sup>3</sup> inhibitor) solid tumours / blood cancers Phase II		AZD4635 (A2AR <sup>9</sup> inhibitor) solid tumours Phase II	
AZD9833 (SERD <sup>4</sup> , oral) breast cancer Phase II	Phase II started	danvatirsen (STAT3 <sup>10</sup> inhibitor) bladder, head & neck, lung cancer Phase I/II	
AZD5991 (MCL1 <sup>5</sup> inhibitor) blood cancers Phase I		MEDI5752 (PD-1 <sup>11</sup> / CTLA-4 <sup>12</sup> ) solid tumours Phase I/II	Phase II starting
AZD2811 (Aurora B inhibitor) solid tumours / blood cancers Phase I/II		AZD0466 (Bcl-2 <sup>13</sup> /xL) blood cancers Phase I	Phase I started

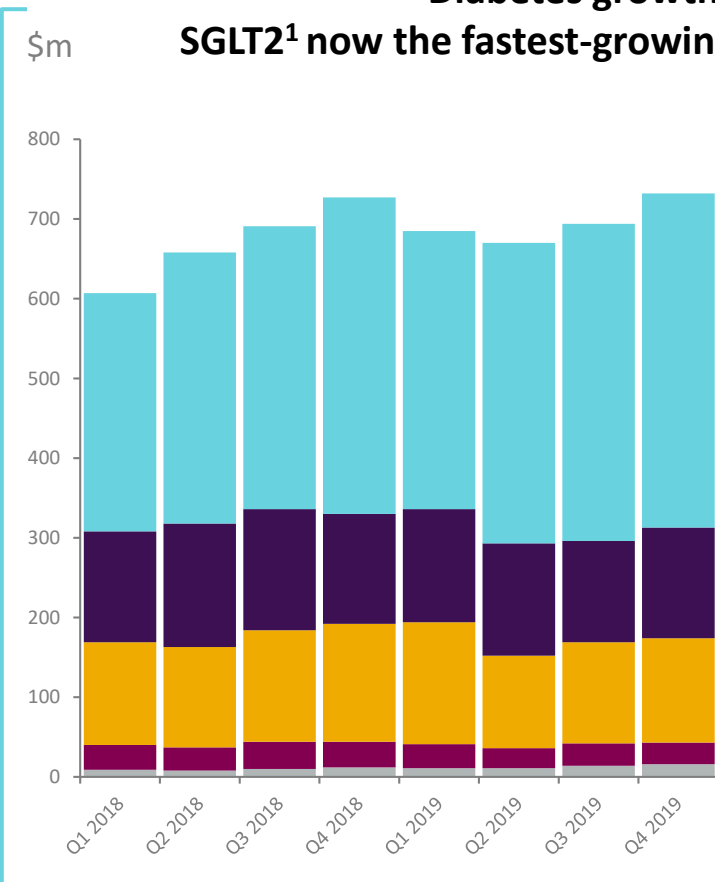
1. Protein kinase B 2. Tyrosine kinase WEE1 3. Ataxia telangiectasia and rad3-related kinase 4. Selective oestrogen receptor degrader 5. Induced myeloid leukaemia cell differentiation protein 6. Inhibitory cell surface receptor covalently bound to CD94 7. Monoclonal antibody 8. 5'-nucleotidase 9. Adenosine A2A receptor 10. Signal transducer and activator of transcription 3 11. Programmed cell death protein 1 12. cytotoxic T-lymphocyte-associated protein 4 13. B-cell lymphoma 2.



# BioPharmaceuticals: New CVRM

## Blockbusters *Farxiga* and *Brilinta* continued global growth

**Diabetes growth of 6% driven by *Farxiga***  
**SGLT2<sup>1</sup> now the fastest-growing class of any T2D medicine by volume**

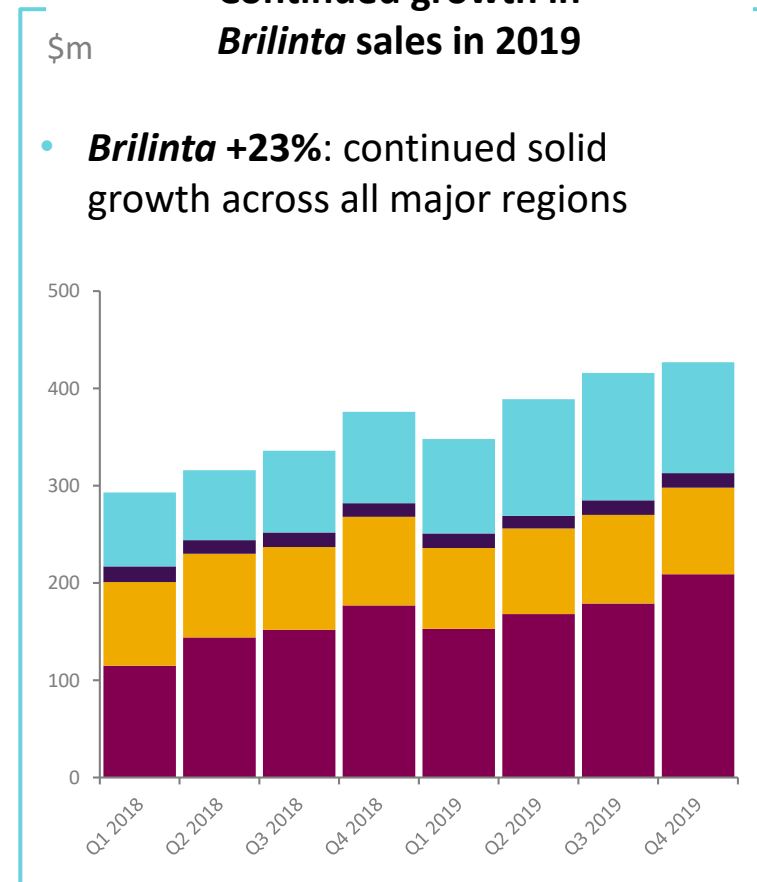


- ***Farxiga* +14%**  
 US (-9%): volume growth offset by gross-to-net rebates (~\$50m)  
 Positive feedback on CVOT DECLARE

Ex-US (65% of total):  
 Europe: +25%; volume growth in growing SGLT2 class

Emerging markets: +48%; *Forxiga* leading above-market growing SGLT2 class. China NRDL listing

**Continued growth in *Brilinta* sales in 2019**



US Europe Established RoW Emerging markets

Other *Byetta* *Onglyza* *Bydureon* *Farxiga*

1. Sodium-glucose co-transporter 2.

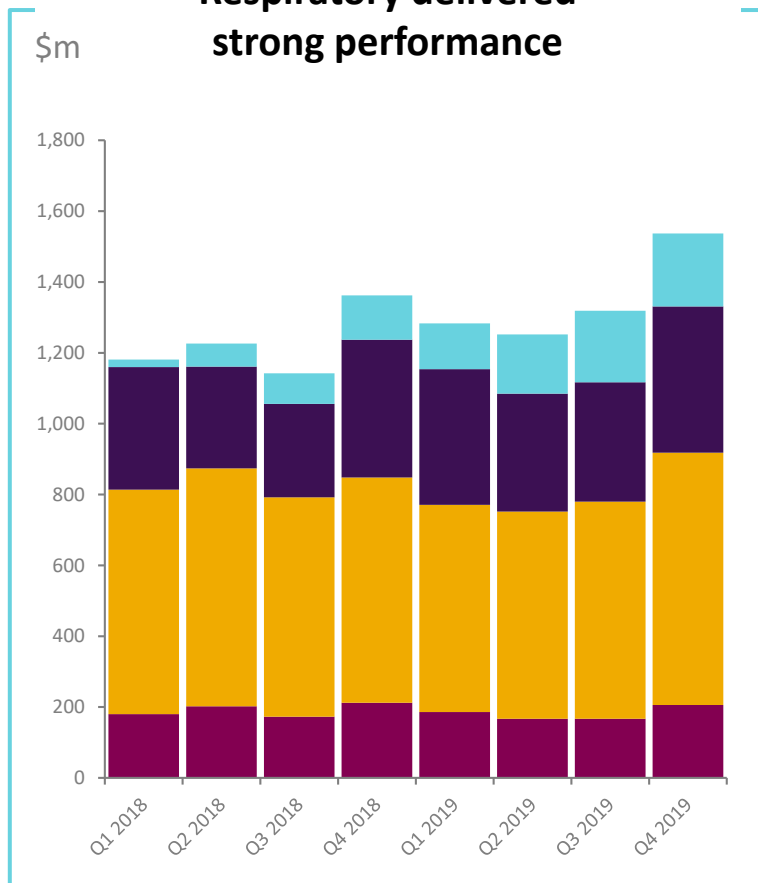
Absolute values at actual exchange rates; changes at CER and for 2019, unless otherwise stated.



# BioPharmaceuticals: Respiratory

## Sales growth of 13%; *Fasenra*, *Pulmicort*, EMs leading

### Respiratory delivered strong performance



Other Symbicort Pulmicort Fasenra

Absolute values at actual exchange rates; changes at CER and for 2019, unless otherwise stated.

### Performance supported by portfolio mix across regions *Symbicort* back to stability in 2019

- **US +17%**  
*Fasenra* (+121%) offset by *Symbicort* (-4%); Q4 growth and increasing volume against competitor/generics to competitor. Authorised generic in January 2020
- **Europe -5%**  
Lower *Symbicort* volumes in competitive markets; remained market leader overall
- **Established RoW +4%**  
Japan: +17%; *Fasenra* growth offset transfer of *Symbicort* distribution
- **Emerging markets +27%**  
Strong *Pulmicort* and *Symbicort*. *Pulmicort* passed the blockbuster mark in China



# BioPharmaceuticals: new launch medicines

## Portfolio of new medicines across uses and markets

### **Fasenra** now approved in 52 countries; reimbursed in 36

- **US \$482m**  
Leading new biologic medicine in new-to-brand prescription volume share
- **Europe \$118m**  
Leading new biologic medicine in DE, ES, FR, IT and UK
- **Japan \$86m**  
Leading biologic overall in new-patient market share (>40%)



DE = Germany, ES = Spain, FR = France, IT = Italy, UK = United Kingdom.  
Market-share measures include only approved indication in severe, uncontrolled asthma. Source: IQVIA, other market research.

### **Breztri** COPD

- **Japan**  
Initial uptake ahead of previous LABA/LAMA<sup>1</sup> launches offset by Ryotanki<sup>2</sup> restriction
- **Rest of world**  
Regulatory approval (CN); under regulatory review (US, EU). Global launch anticipated from H2 2020



1. Long-acting beta2 agonist/long-acting muscarinic antagonist.  
2. Ryotanki: regulation in Japan that restricts prescriptions for medicines in their first year on the market to just two weeks.

### **Lokelma** Hyperkalaemia

- **Global \$14m; Q4 \$8m**  
Majority in the US; good payer access. Surpassed competitor in new-to-brand prescriptions. Broad European launch awaiting reimbursement
- Recent approval (CN); under regulatory review (JP)

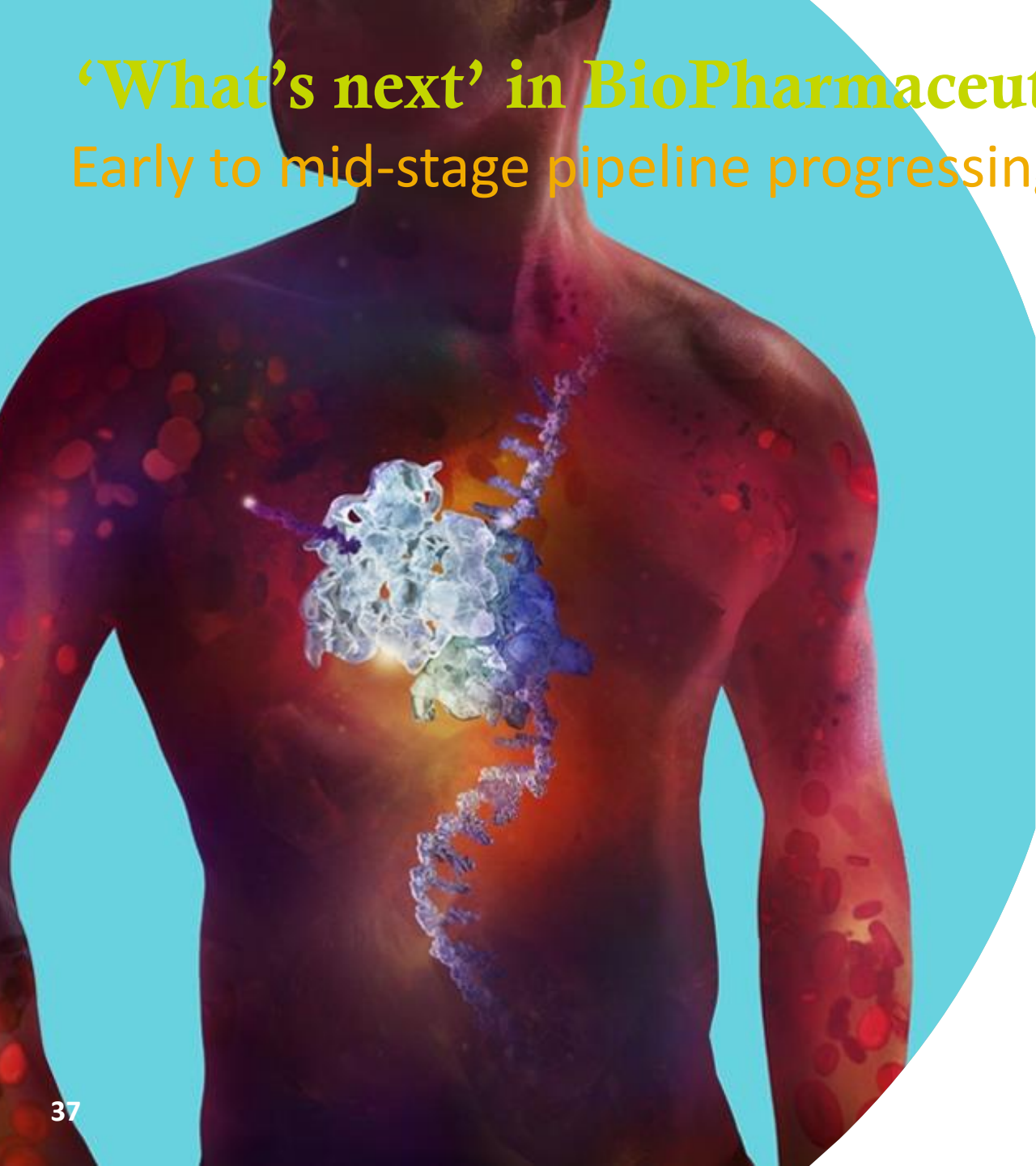


Source: AstraZeneca proprietary market research.



# 'What's next' in BioPharmaceuticals

Early to mid-stage pipeline progressing well



## New CVRM

cotadutide (GLP-1 <sup>1</sup> /glucagon co-agonist) - NASH <sup>2</sup> Phase II	✓ Phase II started; Fast Track (US)
AZD5718 (FLAP <sup>3</sup> inhibitor) coronary artery disease Phase II	
AZD4831 (MPO <sup>4</sup> inhibitor) HF (HFpEF) Phase II	
AZD8601 (VEGF-A mRNA <sup>5</sup> ) HF Phase II	
MEDI7219 (GLP-1, oral) T2D Phase I	
AZD2693 (PNPLA3 <sup>6</sup> inhibitor) NASH Phase I	✓ Phase I started

## Respiratory

PT027 (SABA/ICS <sup>7</sup> ) asthma Phase III	✓ Phase III started
AZD7594 (inhaled/nebulised SGRM <sup>8</sup> ) - asthma, COPD Phase II	✓ Phase II data
MEDI3506 (IL33 <sup>9</sup> mAb) multiple indications Phase I/II	✓ Phase II started
AZD1402 (IL4R <sup>10</sup> antagonist) asthma Phase II start in H2 2020	
AZD0449 (inhaled JAK <sup>11</sup> inhibitor) asthma Phase I	
AZD8154 (inhaled PI3K $\delta$ <sup>12</sup> inhibitor) - asthma Phase I	

1. Glucagon-like peptide-1 2. Non-alcoholic steatohepatitis 3. 5-Lipoxygenase-activating protein 4. Myeloperoxidase  
5. Vascular endothelial growth factor A modified messenger RNA 6. Patatin-like phospholipase domain-containing protein 3  
7. Short-acting  $\beta$ -agonist/inhaled corticosteroid 8. Selective glucocorticoid receptor modulator 9. Interleukin-33  
10. Interleukin-4 receptor 11. Janus kinase 12. Phosphoinositide 3-kinase gamma/delta.



# FY 2019 Reconciliation of Reported to Core Financial Measures

	Reported	Restructuring	Intangible Asset Amortisation & Impairments	Diabetes Alliance	Other <sup>1</sup>	Core <sup>2</sup>
	\$m	\$m	\$m	\$m	\$m	\$m
Gross Profit	19,463	73	87	-	-	19,623
Distribution Expense	(339)	-	-	-	-	(339)
R&D Expense	(6,059)	101	638	-	-	(5,320)
SG&A Expense	(11,682)	173	1,771	(126)	775	(9,089)
Other Operating Income & Expense	1,541	-	1	-	19	1,561
Operating Profit	2,924	347	2,497	(126)	794	6,436
Net Finance Expense	(1,260)	-	-	287	208	(765)
Taxation	(321)	(66)	(519)	(54)	(149)	(1,109)
Earnings Per Share	\$1.03	\$0.22	\$1.52	\$0.08	\$0.65	\$3.50

<sup>1</sup> Other adjustments include fair-value adjustments relating to contingent consideration on business combinations, discount unwind on acquisition-related liabilities and provision movements related to certain legal matters.

<sup>2</sup> Each of the measures in the Core column in the above table are non-GAAP financial measures.



# Q4 2019 Reconciliation of Reported to Core Financial Measures

	Reported	Restructuring	Intangible Asset Amortisation & Impairments	Diabetes Alliance	Other <sup>1</sup>	Core <sup>2</sup>
	\$m	\$m	\$m	\$m	\$m	\$m
Gross Profit	5,286	(49)	18	-	-	5,255
Distribution Expense	(92)	-	-	-	-	(92)
R&D Expense	(2,091)	19	578	-	-	(1,494)
SG&A Expense	(3,026)	26	762	(420)	33	(2,625)
Other Operating Income & Expense	500	-	(2)	-	3	501
Operating Profit	577	(4)	1,356	(420)	36	1,545
Net Finance Expense	(312)	-	-	71	55	(186)
Taxation	37	8	(279)	52	(13)	(195)
Earnings Per Share	\$0.24	-	\$0.83	(\$0.23)	\$0.05	\$0.89

<sup>1</sup> Other adjustments include fair-value adjustments relating to contingent consideration on business combinations, discount unwind on acquisition-related liabilities and provision movements related to certain legal matters.

<sup>2</sup> Each of the measures in the Core column in the above table are non-GAAP financial measures.



# Prudent treasury risk-management policies

The Company operates with a centralised Treasury structure so that key Treasury risks are managed at a Group level.

## **Investment policy**

- Security and liquidity
- Financial counterparty limits

## **Foreign Exchange Policy**

- Foreign Exchange exposures managed centrally
- Transactional currency exposures substantially hedged

## **Interest Rate Policy**

- Level of floating rate debt matched to cash
- Significant portion of financial liabilities at fixed interest rates

## **Credit Risk**

- Cash managed centrally
- Derivatives positions fully collateralised

## **Liquidity Policy**

- Substantial level of available cash and unutilised credit facilities
- Group funding centrally managed





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